

قُدْرَة
شبكة المتبرعين العرب
Arab Philanthropists Network



Impact Report August 2024

Since the outbreak of the war, we have witnessed the significant impact it has had on social resilience in the Arab society. Consequently, Qudra has recognized the critical leadership role of its network members in developing and strengthening a community of donors. The aim is to enhance community resilience through the provision of knowledge and tools, creating effective and organized giving connections, and offering direct support in the social field.

Members of the Qudra Network responded immediately, supporting various initiatives and organizations, and mobilizing to provide initial aid and direct funding for related activities. For example, building safe structures in unrecognized villages in the Negev to ensure the safety of residents and help them secure food and first aid kits. Additionally, network members collaborated with local and international authorities and organizations to coordinate the provided solutions and maximize the impact of donations.



Upon the onset of the crisis, Qudra initiated a series of measures to address the crisis, mitigate its risks, and increase the sense of control and stability. We conducted a needs survey among network members to determine their role and Qudra's role during this challenging time. The survey revealed three main needs:



Access to reliable knowledge and information regarding the activities of civil society organizations in the Arab society and the challenges they face.



Information on donation and support opportunities for civil society initiatives and organizations active during emergencies.



Effective participation in meetings with civil society organizations, funds, and other relevant entities.

Based on these three main needs, we developed an emergency action plan focusing on three main pillars: Community, Connections and Knowledge, and Tools.



Society

A. In times of uncertainty and instability, the **community's role** is to address challenges and inspire others to work toward maintaining stability and control. This was accomplished by providing reliable, **up-to-date knowledge and information to network members** about civil society activities and the needs of the Arab society in general. Additionally, it involved **increasing network members participation** in ongoing processes and initiatives in the social field, while also **enhancing the leadership role of network members and donors from the Arab society** in creating and fostering civil society mechanisms to strengthen resilience in the social field.

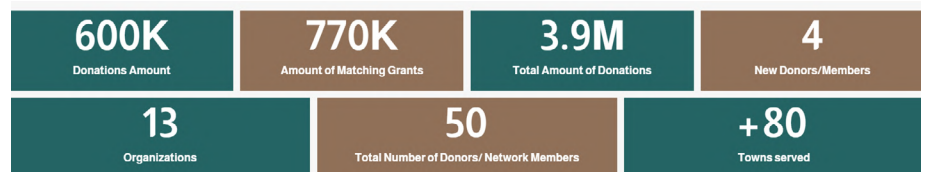
- **Within these pillars, we launched** an [information platform](#) that gathers data on the activities and initiatives of civil society organizations addressing the needs of the Arab society during emergencies. This database facilitates quick and efficient collaboration among various active non-profit organizations and exposes them to potential funding sources and donors.

Additionally, we launched the [«Emergency Matching Grants Program»](#), which aims to **create an effective organized giving movement**, enhance **social resilience** by increasing the value and impact of Arab charitable donations, and **promote collaboration** between Qudra network members, civil society, and foundations.

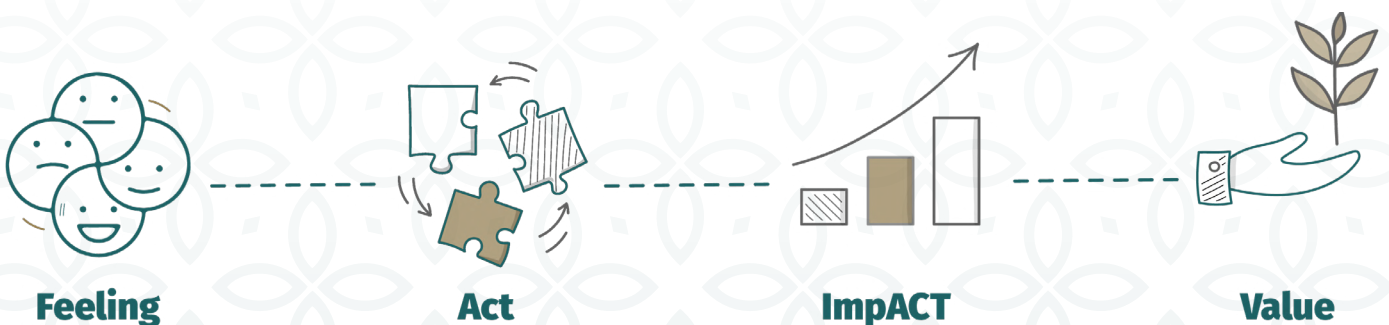
In collaboration with Social Venture Fund (SVF), Bader Philanthropies-Mubadarat, and another private family fund, **16 Arab donors' donations were matched to 13 initiatives/ organizations** addressing areas such as psychological and community resilience, shared living, creating local emergency centers, youth engagement, volunteering during emergencies, fostering initiatives, providing emergency humanitarian aid, and caring for the elderly and people with disabilities during emergencies.



Thanks to this project, donations for activities carried out by organizations during the emergency reached 3.9 million shekels.

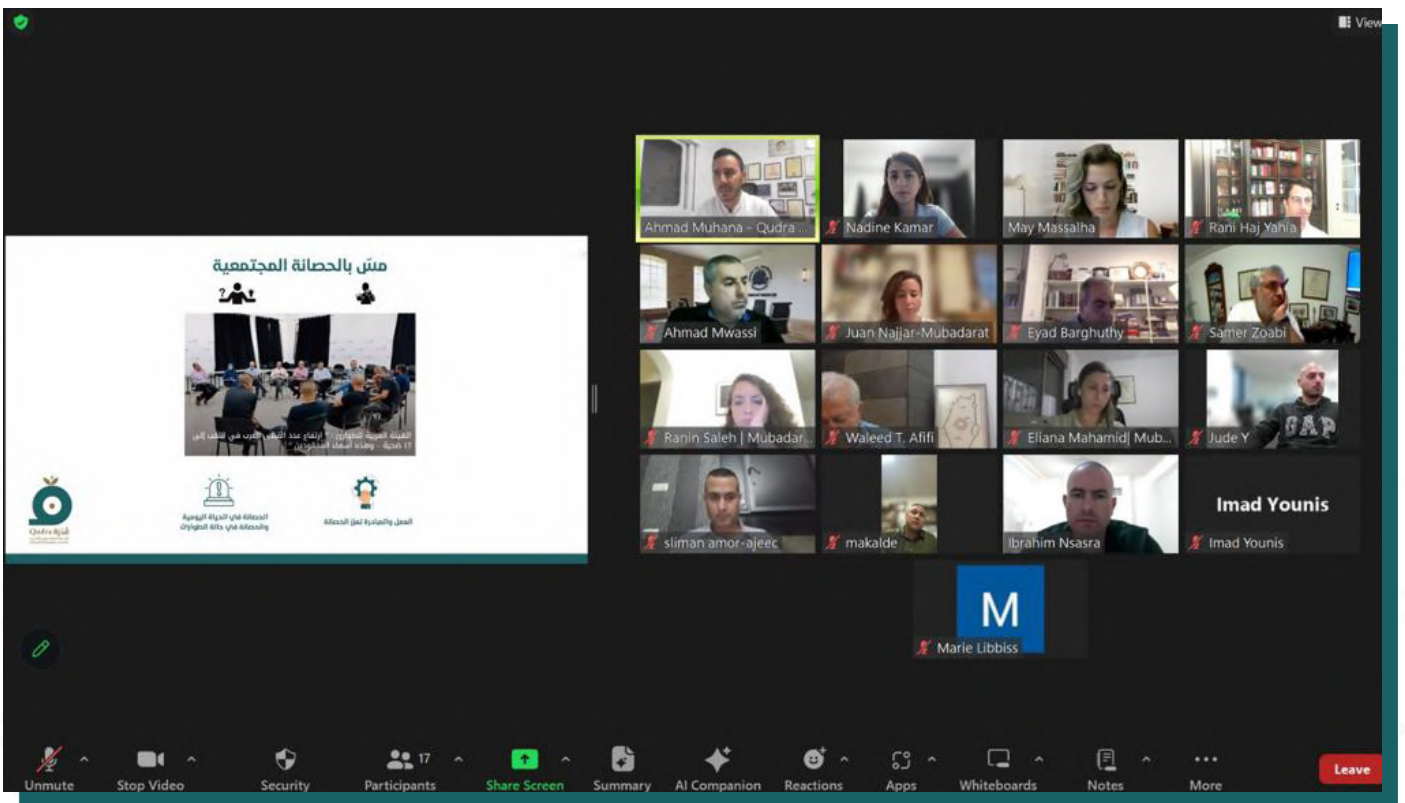


In addition to the matching grants program, we launched the **“Act to ImpACT”** project to implement measurement and evaluation mechanisms for a more in-depth examination of the effectiveness and impact of donations and grants on organizations and their beneficiaries. We collected and analyzed data through direct collaboration with organizations that received matching grants. Furthermore, we created a [dedicated page](#) on the Qudra website to showcase the impact stories of these organizations during the emergency.



B. At the onset of the crisis, we held **consultative meetings** with network members to discuss the specific role of network members and the general role of organized giving during emergencies. Additionally, we held a **series of meetings** and produced knowledge on the characteristics of giving during crises and strategies to address the impact on resilience.

Following a survey we conducted with civil society organizations, a meeting was held on October 2023 ,11 for **network members on «The Role of Qudra Network During the Emergency»**, where participants were briefed on the latest developments in the local community in the Negev, on-ground initiatives, and the challenges we are facing.



• In December 2023, a meeting was held for network members titled **«Qudra in Action – Summarizing Network Activities and Continuing to Strengthen Social Resilience»** summarizing our activities in 2023 and deepening the connection between effective organized giving and social resilience. We presented a model for enhancing resilience through fostering connections, raising awareness, promoting control, and facilitating adaptation. Additionally, we discussed the development of impact measurement mechanisms and strategies for expanding the network's influence.



التكيف (coping)



السيطرة (control)



الإدراك (cognition)



الروابط (connection)

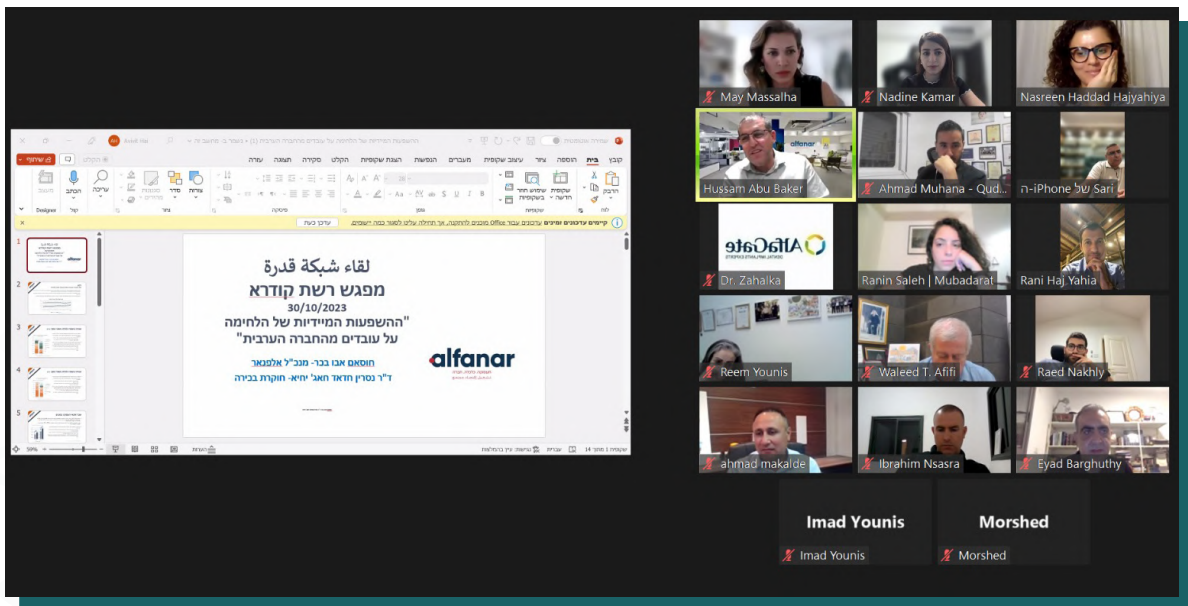




• In March 2024, Qudra members gathered in Rahat for a meeting titled «**Collective Action and Collaborative Giving as a Lever for Enhancing Social Resilience**». The meeting included an educational tour led by **Mr. Mahmoud Al-Amour** to introduce network members to significant projects in Rahat that were created through partnerships and collaboration between organized giving, civil society, local authorities, and other bodies. Additionally, **Dr. Safa Abu Rabe'a** discussed the relationship between collaborative giving and enhancing social resilience, highlighting how partnerships can be leveraged for broader social impact.



• Simultaneously, we conducted **workshops** to deepen knowledge and equip participants with the necessary tools to address the crisis. One workshop focused on **«Challenges of the Labor Market During Emergencies»**, with experts and researchers (Dr. Nasreen Haddad Haj-Yahya and Hussam Abu Baker). Another workshop included lectures on **«Organized Giving – Innovative Solutions to Labor Market Challenges»**. Fadi El-Obra, the emergency employment project manager at the government situation room, gave a lecture on the impact of the war on the high-tech sector, and Sami Asaad, CEO of Kav Mashve, gave a lecture on labor market challenges in the Arab society. Additionally, **the AWS Restart vocational training program** was presented in collaboration with Amazon, Elevation, and the Innovation Authority, with support from the Edmond de Rothschild Foundation.



- During this period, Qudra members amplified their leadership voices by participating in various conferences. For instance, at the **«Emergency Employment»** conference, they discussed labor market challenges in the Arab society during emergency. At the SVF and IATF conference on **«Arab-Jewish Relations During the War»**, Qudra's role in enhancing community resilience through organized giving was highlighted. Additionally, at **the annual JFN donors network conference**, the focus was on the role of philanthropy during emergency.





Connections

During this period, the leadership role of network members is strengthened, including the establishment and enhancement of connections and cooperation between network members and other entities, including private, official, and local institutions involved in organized giving, and bringing in innovative knowledge and tools to address the challenges facing the Arab community. We worked on three main levels:

1. Developing learning and knowledge exchange mechanisms: This included workshops, networking meetings, online platforms, research and evaluation, and publications. These activities enabled network members and partner organizations to exchange ideas and solutions, improve crisis response, and enhance community resilience within the Arab society.

2. Developing Matching grants programs: We collaborated with network members and the organized giving ecosystem to develop and provide supplemental grants to initiatives and organizations addressing the emergency and its aftermath. These grants helped expand available resources and improve both immediate and long-term solutions.

3. Building partnerships and connections in the local and international ecosystem: We focused on creating new partnerships and strengthening existing connections within the local and international philanthropic ecosystem to more effectively and comprehensively address the challenges faced by the Arab community during the emergency period.

These steps contributed to increasing social resilience, improving immediate responses to emergencies, and ensuring sustainable and effective support for the community.

- Examples of meetings where connections with the local and international ecosystem were enhanced and established: A networking meeting with the SVF board, Qudra's meeting with UJA- Federation of New York, participation in the «Arab Associations During and After the Emergency – Needs and Opportunities» conference, participation in an educational day initiated by the Donors Forum and «Yad Hanadiv» Foundation focused on the role of organized giving in dealing with violence and crime in the Arab society, participation in the Mandel Social Leadership Program fellows meeting, **and a networking and Ramadan Iftar with SVF members hosted by network member Ibrahim Nasasra.**



Connections





Connections





Knowledge and Tools

Developing, providing, and producing knowledge about initiatives, needs, and working methods for organizations and funds to address emergencies. Qudra aims to equip organizations, donors, and funds to deal with practical knowledge and tools to optimally manage emergency situations.

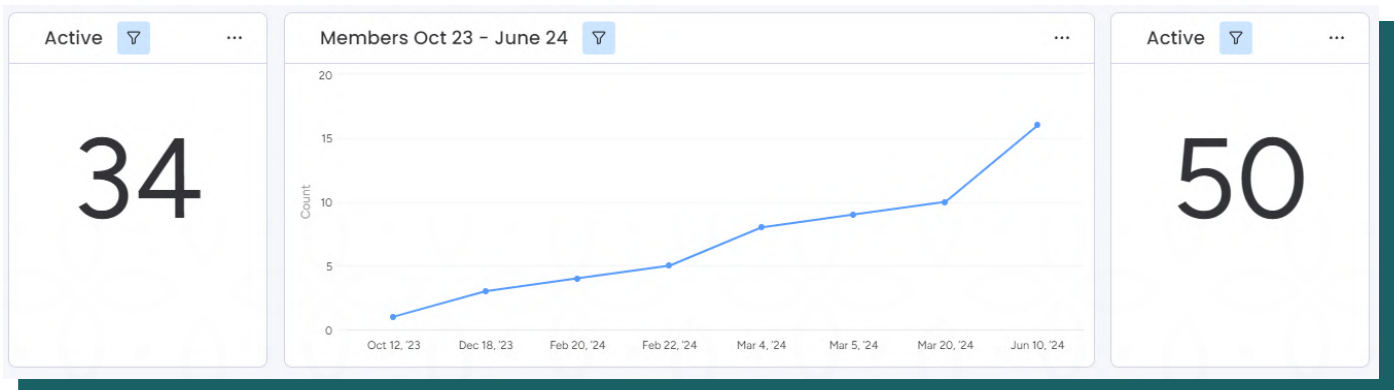
- We focused on developing a comprehensive understanding of initiatives and community needs, while also creating innovative and effective working methods.
- We initiated and participated in numerous conferences and workshops to share and disseminate accumulated knowledge. During these events, we presented our findings and recommendations, fostering discussions on potential collaboration between organizations and donors.
- We offered advisory and guidance services to donors and funds to help them align their activities with the evolving needs of the community during emergencies. Our focus was on providing tailored solutions and work strategies to ensure swift and effective responses to emergency needs.



Network Development

Since the outbreak of the war, the need for community has become increasingly vital, and Qudra has focused on enhancing collective organized giving and increasing the participation of network members. This effort has led to a significant rise in the number of active members and their engagement.

Since the start of the emergency, 16 new members have joined the network, bringing the total to 50 active members.



Where are we heading?

We are currently working on **refining and expanding our strategy** to address the needs of the emergency period. Our focus is on fostering collaboration and partnerships between network members, organizations, and foundations. Our goal is **to amplify the leadership voice of network members and identify the evolving needs of the Arab society amid the war.** Additionally, we are committed to creating a more **effective philanthropic movement** in the field to meet these identified needs.

As always, we look forward to hearing from you and staying connected!